

# Westminster Health & Wellbeing Board

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<b>Classification:</b>	<b>General Release</b>
<b>Title:</b>	Updates on the North West London Sustainability Transformation Plan and Westminster Joint Health and Wellbeing and Strategy
<b>Report of:</b>	Councillor Rachael Robathan, Chair, Health and Wellbeing Board  Dr Neville Pursell, Vice-chair, Health and Wellbeing Board  Jules Martin, Managing Director, Central London CCG
<b>Wards Involved:</b>	All
<b>Policy Context:</b>	
<b>Financial Summary:</b>	NA
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## 1. Executive Summary

- 1.1 In July 2016 the Board received an update on the draft Joint Health and Wellbeing Strategy public consultation.
- 1.2 The Board also received an update on the development of the Sustainability and Transformation Plan (STP) for North West London. As agreed by the Board in January 2016, the local health and wellbeing strategy has been developed as the local plan to deliver the North West London STP.
- 1.3 This paper provides a summary of the current status and next steps of the STP and its impact for Westminster. The document also provides a summary as to how the amended final Strategy will be considered and adopted by the Board and

how the engagement activities for both STP and strategy are currently being interlinked.

## **2. Key Matters for the Board**

2.1 The Board is requested to:

- Consider the summary of the public consultation programme to date, and suggest any key groups or organisations who they would seek to be engaged during the final part of the consultation;
- Consider the proposed timeline for agreeing the Strategy with both CCG Governing Bodies, and the presentation of the final Strategy to the Board for adoption, and provide comment; and,
- Note the progress in the development of the North West London Sustainability and Transformation Plan, and the proposed programme for public and stakeholder consultation, and the programme for the adoption and agreement of the final document.

## **3. Background**

3.1 The NHS Planning Guidance released in December 2015<sup>1</sup> requires sub-regional groupings of commissioning groups (CCGs) to work together with local authorities and providers of health and care to develop a five year plan for how they will deliver the requirements of the NHS Five Year Forward View<sup>2</sup>, and in doing this address the three health and care “gaps”:

- The health and wellbeing gap – preventing people from getting ill and supporting people to stay healthy; and
- The care and quality gap – consistent high-quality services, wherever and whenever needed; and
- The funding and efficiency gap – making sure services are structured and delivered as effectively as possible.

3.2 Officers and senior leadership from Westminster City Council, West London CCG and Central London CCG have continued to work together with colleagues from across North West London to support the development of the regional North West London STP.

3.3 The development of the Westminster Joint Health and Wellbeing Strategy has provided local evidence of strategic priorities which has fed into the development of the North West London STP. The Health and Wellbeing Board has confirmed

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<sup>1</sup> [Delivering the Five Year Forward View: NHS Planning Guidance 2016/17 – 2020/21](#)

<sup>2</sup> [The NHS Five Year Forward View](#)

at previous meetings that the Westminster Joint Health and Wellbeing Strategy should be regarded as supporting the local delivery of the STP in Westminster.

#### **4. Refreshing the Joint Health and Wellbeing Strategy**

4.1 The draft Joint Health and Wellbeing Strategy was published on 6 July 2016 and an online consultation opened at the same time<sup>3</sup>. The consultation will be open until October 16 2016 (14 weeks).

4.2 The Council, Central and West London CCG, Healthwatch and One Westminster have promoted the Strategy and public consultation through various networks and newsletters. In addition to being promoted online and through social media, information about the Strategy and the consultation has been included in the following publications:

- CCG Newsletters
- One Westminster E-Bulletin
- Healthwatch Newsletter
- BME Health Forum Newsletter
- Breathe Easy Westminster Newsletter
- Westminster Schools Communication Newsletter

Leaflets and information on the Strategy and promoting the public consultation have been distributed to GP surgeries, pharmacies, libraries and leisure centres. Information about the Strategy has also been forwarded to the Westminster Inter-Faith Network.

4.3 The Council and CCGs have organised consultation events during September and October:

- **Health and care Providers roundtable – Thursday 8 September, 11:30am – 12:30pm, 15 Marylebone Road**  
A roundtable with local health and care providers to discuss the emerging strategic vision for health and care in Westminster.
- **Health and Wellbeing in Westminster – Everyone’s Business – Wednesday 14 September, 11:15am – 1:00pm, Somerset House**  
A business event to discuss improving health and wellbeing in Westminster. Businesses will be able to find out about the key local challenges that affect their customers and employees, how the local healthcare system is proposing to tackle these and what role their business can play.

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<sup>3</sup> [www.westminster.gov.uk/your-health](http://www.westminster.gov.uk/your-health)

- **Public Drop-In Health Fair– 5 October, 3pm-6pm, Church Street Library**  
A drop-in event with local health and wellbeing organisations and the VCS offering activities and information to residents and members of the public organised around the key priorities of the Strategy.

4.4 Officers have also, and will continue to, attend meetings of stakeholder organisations (please see Appendix A for the list of meetings that officers are attending).

4.5 Following the public consultation closure, redrafted version of the strategy will be presented to the Health and Wellbeing Board on 17 November, and will be considered by both West and Central London CCGs Governing Bodies.

## **5. Update on the North West London Sustainability and Transformation Plan (STP)**

5.1. North West London submitted a [draft plan](#) in June. This paper streamlined the initial strands of work identified in the base case submission (which the Board received in May 2016) into five delivery areas (DA):

- DA 1 Radically upgrading prevention and wellbeing
- DA 2 Eliminating unwarranted variation and improving long term condition management
- DA 3 Achieving better outcomes and experiences for older people
- DA 4 Improving outcomes for children & adults with mental health needs
- DA 5 Ensuring we have safe, high quality and sustainable acute services.

Westminster as part of the North West London consortium is leading on the development of the finance and estates elements of the final STP submission. A copy of the North West London draft plan submitted is appended to this document as Appendix B.

5.2. There is a clear alignment across the STP and Health and Wellbeing Strategy priorities.

5.3. Feedback received from NHS England was positive and focused on further development of the mobilisation for delivery as well as governance aspects, with a view of a final submission in late October (date to be confirmed).

5.4. Current priorities for the STP process include:

- a. **Further engagement to complete the plan.** In Westminster, this means using the current engagement activities already planned for the Health and Wellbeing strategy as outlined in section 4 above. The STP consultation is being promoted through the Council's Joint Health and Wellbeing Strategy consultation page with links to information and the online form. In addition to this the Council will be sharing the feedback received as part of the completed online consultation questionnaire with North West London colleagues. The STP consultation will also be promoted at the JHWS open house event in October.
- b. **Establishing governance arrangements.** Individual organisations will need to sign off the STP according to their local governance processes as per the agreed STP governance process. CLCCG and WLCCG in particular are looking to approve during the month of September, building on discussions at Governing Body Seminars.

Governance and delivery arrangements are being developed and are expected to include a Joint Health and Care Transformation Group which will have representation from across local government and health, including commissioners, providers and patient representatives.

- c. **Mobilising projects outlined in the STP and accelerating delivery, including measurement delivery in 2016/17.** An STP programme management team is being established across NW London which is coordinating links with CCGs, Local Authorities and Providers as well as establishing delivery/steering groups for each of the Delivery Areas.
- d. **Developing a detailed plan for 2017/18 and onwards.** NHS England has recently established an [accelerated process of two-year integrated planning](#) 'designed to build on both the financial recovery to be achieved in 2016/17 and the collaborative transformational strategies being developed in the STPs'. The STP will be a key input in the planning round.

## 6. Legal Implications

- 6.1 The duty in respect of Joint Health and Wellbeing Strategies is set out in s116A of the amended Local Government and Public Involvement in Health Act 2007.
- 6.2 There is also statutory guidance, the "Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies" issued in March 2013. The Guidance states at paragraph 3.5 that Joint Health and Wellbeing Strategies are continuous processes and that it is a decision for the Health and Wellbeing Board to decide when to either update or refresh their JHWS or

undertake a fresh process. There is not a requirement that the JHWS be undertaken each year so long as the Board is confident that their evidence based priorities are up to date and informing local commissioning plans.

- 6.3 Legal Services has had an opportunity to comment on the proposed consultation documentation and consultation process. It is confirmed as being a lawful process that discharges the Council's public and stakeholder's engagement responsibility to consult.

## **7. Financial Implications**

N/A

**If you have any queries about this Report or wish to inspect any of the Background Papers please contact:**

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## **APPENDICES:**

Appendix A – Draft Health and Wellbeing Strategy Meetings Attended/Attending

Appendix B – Draft North West London Sustainability Plan – June 2016

## Appendix A – Draft Health and Wellbeing Strategy Meetings Attended/Attending

<b>Events Summary</b>	<b>Date</b>
Central CLCCG Locality Meeting	07/07/2016
South CLCCG Locality Meeting	11/07/2016
Central London AGM	13/07/2016
North CLCCG Locality Meeting	19/07/2016
WLCCG Patient Reference Group	04/08/2016
Paddington Festival (Queen's Park Community Festival)	06/08/2016
Community Champions Summer Health Fair	23/08/2016
South Westminster Action Network	07/09/2016
Westminster Youth Council	12/09/2016
Older People's Forum	19/09/2016
South West London Health and Wellbeing Network	21/09/2016
BME Health Forum	28/09/2016
Westminster Community Network	29/09/2016
<b>Organised Events</b>	
Business Engagement Event	08/09/2016
Informal Public Marketplace Event	05/10/2016
Providers Roundtable	14/09/2016
Private Providers Roundtable	13/10/2016